Hopkins School Board Workshop
Eisenhower Community Center — Boardroom
5 p.m. — January 16, 2018

I. MSBA Training/Annual Leadership Conference Board Members

II. Policy 209: School Board Code of Ethics and Operating Principles N. Lightfoot

III. Overview: Current Curriculum Review Process K. Terhaar/N. Lightfoot

* * * Times Noted Are Approximate * * *
I. PURPOSE

The communities served by the Hopkins Public Schools expect the School Board/Superintendent team to operate in a manner that will serve learners well. Accordingly, the School Board/Superintendent team will adhere to high standards of behavior and performance.

The purpose of this policy is to assist School Board members in recognizing their role as individuals as well as the contributions that they must make to develop an effective and responsible School Board/Superintendent team.

This policy will be used as guidance when evaluating board performance and will be reviewed annually. The procedure for addressing a Board member’s willful and/or continual noncompliance with this policy is outlined in the regulations of this policy, Section A.

II. GENERAL STATEMENT OF POLICY

Each School Board member must follow the code of ethics and operating principals stated in this policy.

A. INDIVIDUAL EXPECTATIONS/TEAM RELATIONS:

As School Board members, we commit to individual and team expectations that allow us to work effectively with each other.

As an individual school board member, I will:

1. Be an active listener.
2. Be motivated by a desire to serve the pupils of my district.
3. Be a continual learner and role model for the District.
4. Inform myself about the proper duties and functions of a School Board member.

5. Allow myself time to become informed from diverse sources and opinions.

6. Respect the right of others to have and express opinions.

7. Avoid both verbal and non-verbal criticisms about other members of the School Board or their opinions, in and out of School Board meetings.

8. Support the decision-making process, and respect the final decision of the School Board.

9. Strive to attend all School Board meetings and workshops, and fulfill obligations to Board-related committees.

As a School Board team, we will:

1. Advocate for programs and services that meet the needs of all learners.

2. Recognize the integrity of our predecessors and associates and appreciate the merit of their work.

3. Comply with federal, state and local laws; School District policies; Minnesota Department of Education rules and regulations; and other federal and state agencies with jurisdiction over school districts.

4. Be accountable for supporting the Strategic Plan.

5. Govern through policy and statute.


7. Recognize that school business must be legally transacted only in an open meeting of the School Board.

8. Make decisions in School Board meetings only after all sides of debatable questions have been presented.

9. Insist that special committees be appointed to serve only in an advisory capacity to the School Board.

10. Recognize that authority rests with the School Board in legal session – not with the individual members of the School Board except as authorized by law.

11. Allow for respectful disagreement.

12. Make the most of the divergent experiences and opinions of individual Board members.

13. Deal with conflict in a timely and respectful manner.
14. Work with each other as members of the Board/Superintendent team to build connections, strengthen relationships, and achieve a level of trust.

15. Respect confidential information and treat it as such.

B. COMMUNITY RELATIONS

We are committed to District communications that promote openness, understanding and inclusion of the diverse perspectives of the community.

We will:
1. Handle public concerns as outlined in the regulations of this policy, Section B.
2. Recognize that two-way communication is a vital tool for a thriving school district.
3. Recognize that special interest groups, although they have a right to communicate, cannot be the only ones that we consider.
4. Work with other members of the Board/Superintendent team to provide public forums and other avenues as appropriate to improve communication and public relations.
5. Insist that business transactions of the School District be ethical, transparent, and clearly communicated.
6. Synthesize the needs and attitudes of the community and do our best to translate them into the educational program of the School District.

C. BOARD/ADMINISTRATION TEAM:

As a School Board team, we will provide support to the superintendent and employees of the School District so they may perform their proper functions on a professional level. We will:
1. Recognize the status of the superintendent as an ex officio member of the School Board.
2. Recognize that it is our responsibility as School Board members to ensure that the schools operate well, not to manage them.
3. Give the superintendent authority commensurate with the responsibility.
4. Hold the superintendent accountable for the administration of the School District.
5. Work through the administration employees of the School Board – not over or around them.
6. Expect the superintendent to keep the School Board adequately informed at all times through both oral and written communication.

7. Participate in School Board action after considering the recommendation of the superintendent and only after the superintendent has furnished adequate information supporting the recommendation.

8. Refer all complaints and concerns to the Superintendent and request that the entire board be informed of the end result.

9. Contact the building principal and notify the superintendent prior to visiting the school building.

D. ACCOUNTABILITY THROUGH PROCESS:

As a School Board team, we want to ensure accountability throughout the District. We will:

1. Insist that recommendations that come to the Board are based on best-practice research and are data-driven.

2. Review the progress of strategic initiatives and goals using assessment measures that are designed in advance of the review.

3. Monitor the progress and implementation of action steps within the Strategic Plan.

4. Hold ourselves accountable as a School Board team by establishing annual goals for ourselves that align with the School District’s vision and Strategic Plan. These goals will be reviewed annually.

**Legal References:**

Minn. Stat. § 123B.02, Subd. 1 (School District Powers)
Minn. Stat. § 123B.09 (School Board Powers)
Minn. Stat. § 123B.143, Subd. 1 (Superintendent)

**Cross References:**

MSBA Service Manual, Chapter 1, School Board Member Code of Ethics

Adopted: February 14, 1985


Reviewed: November 6, 2014, October 3, 2017

**Regulations begin on next page.**
A. ADDRESSING BOARD MEMBER VIOLATIONS

The Board and each of its members are committed to faithful compliance with the provisions of our code of ethics and operating principles. The Board recognizes that its failure to deal with deliberate or continuing violation of this policy risks the loss of public confidence in the Board’s ability to govern effectively. Therefore, in the event of a member’s willful and/or continuing violation of this policy, the Board ordinarily will address the issue by using any reasonable variation of the following steps:

1. Conversation in a private setting between the offending member and the Board Chair or other individual member.

2. Possible removal by the Board from any leadership or committee positions to which the offending member has been appointed or elected.

3. Public censure of the offending member of the Board as a means of separating the Board’s focus and intent from those of the offending member.

4. Removal of the member from office by a concurrent vote of at least four members of the Board.

B. HANDLING PUBLIC CONCERNS

We will handle public concerns of both individuals and groups in an effective manner. We will:

1. Be effective listeners.

2. Reiterate their concern in our own words to ensure common understanding.

3. Determine the type of concern and respond appropriately:
   a. Information only
      - Get information for them.
   b. Specific
      - Ask if they have discussed the issue with the person closest to the concern.
      - Explain that Board procedure is to refer concern to the Superintendent.
      - Compile the contact information for concerned individual.
   c. Global
      - Explain that Board procedure is to refer concern to the Superintendent.
      - Compile the contact information for concerned individual.
4. Thank them for contacting the board:
   a. Assure them that the concern will be referred to the appropriate person.
   b. Assure them that they will get a response.
5. Pass on the concern along with the contact information for the concerned individual to the Superintendent.
6. Request that Superintendent inform the entire board of the end result.
I. PURPOSE

The purpose of this policy is to ensure that the strategic and operational work of the Hopkins School District promotes higher academic achievement, utilizes data to make programming decisions, and involves stakeholder input.

II. GENERAL STATEMENT OF POLICY

The School District maintains a system to continuously review and improve local standards, instruction, curriculum, and assessment, which includes substantial input by staff, students, parents or guardians, and local community members. The School District will be accountable to the public and the state through annual reporting.

III. DEFINITIONS

A. “Credit” means a student’s successful completion of an academic year of study or a student’s mastery of the applicable subject matter, as determined by the School District.

B. “Graduation Standards” means the credit requirements and locally adopted content standards or Minnesota Academic Standards that School Districts must offer and certify that students complete to be eligible for a high school diploma.

C. “World’s best workforce” means striving to: meet school readiness goals; have all third grade students achieve grade-level literacy; close the academic achievement gap among all racial and ethnic groups of students and between students living in poverty and students not living in poverty; have all students attain career and college readiness before graduating from high school; and have all students graduate from high school.
IV. ESTABLISHMENT OF GOALS; IMPLEMENTATION; EVALUATION AND REPORTING

A. School District Goals

1. The School Board has established school district-wide goals which provide broad direction for the District. Incorporated in these goals are the graduation and education standards contained in the Minnesota Academic Standards and federal law. The broad goals shall be reviewed annually and approved by the School Board. The School Board shall adopt annual goals based on the recommendations of the Educational Services Advisory Committee.

2. The improvement goals should address recommendations identified through the ESAC process. The School District’s goal setting process will include consideration of individual site goals. School district goals may be developed through an education effectiveness program, an evaluation of student progress committee, or through some other locally determined process.

B. System for Reviewing All Instruction and Curriculum.

Incorporated in the process will be analysis of the School District’s progress toward implementation of the Minnesota Academic Standards. Instruction and curriculum shall be reviewed and evaluated by taking into account strategies and best practices, student outcomes, principal evaluations under Minn. Stat.


C. Implementation of Graduation Requirements

1. The School Board shall appoint a Graduation Standards Implementation Committee (ESAC) which shall advise the School Board on implementation of the state and local graduation requirements, including K-12 curriculum, assessment, student learning opportunities, and other related issues. Recommendations of this committee shall be published annually to the community. The School Board shall receive public input and comment and shall adopt or update this policy at least annually

[Note: The Graduation Standards Implementation Committee may be comprised of an existing committee such as the Advisory Committee for Comprehensive Continuous Improvement of Student Achievements. Regardless of whether a new committee or an existing committee is utilized, the committee should be comprised of representatives of the community, including equal representation from school board members, students, parents, teachers, representatives of local businesses, and representatives of the]
community at large. Among these members should be individuals who are able to represent the needs of students throughout the district including students with special needs.]

2. The School Board shall annually review and determine if student achievement levels at each school site meet federal expectations. If the School Board determines that student achievement levels at a school site do not meet federal expectations and the site has not made adequate yearly progress for two consecutive school years, ESAC shall work with the school site to adopt a plan to raise student achievement levels to meet federal expectations. ESAC may seek assistance from the Commissioner of the Minnesota Department of Education (MDE) (Commissioner) in developing a plan which must include parental involvement components.

3. The educational assessment system component utilized by the School Board to measure individual students’ educational progress must be based, to the extent annual tests are administered, on indicators of achievement growth that show an individual student’s prior achievement. Indicators of achievement and prior achievement must be based on highly reliable statewide or districtwide assessments. The School Board will utilize models developed by the Commissioner for measuring individual student progress. The School Board must coordinate with MDE in evaluating school sites and continuous improvement plans, consistent with best practices.

D. Educational Services Advisory Committee (ESAC)

1. ESAC will meet to advise and assist the School District in the implementation of the school district system accountability and comprehensive continuous improvement process.

2. ESAC, working in cooperation with other committees of the School District [such as the Technology, Educational Effectiveness, Grade Level, Site Instruction, Curriculum and Assessment Committees, etc.], will provide active community participation in:
   a. Reviewing the School District instructional and curriculum plan, with emphasis on implementing the Minnesota Graduation Standards;
b. Identifying annual instruction and curriculum improvement goals for recommendation to the School Board;

c. Making recommendations regarding the evaluation process that will be used to measure School District progress toward its goals;

d. Advising the School Board about development of the annual budget.

3. ESAC shall meet the following criteria:

a. ESAC shall ensure active community participation in all planning for instruction and curriculum affecting Graduation Standards.

b. ESAC shall make recommendations to the School Board on school district-wide standards, assessments, and program evaluation.

c. Building teams may be established as subcommittees to develop and implement an education effectiveness plan and to carry out methods to improve instruction, curriculum, and assessments as well as methods to use technology in meeting the School District improvement plan.

d. A local plan to evaluate student progress, using a local process, shall be used for developing a plan for assessment of student progress toward the Graduation Standards, as well as program evaluation data for use by ESAC in the instruction and curriculum review process. This plan shall annually be approved by the School Board.

4. ESAC shall, when possible, be comprised of two-thirds community representatives and shall reflect the diversity of the community. Included in its membership should be:
a. The Director of Teaching and Learning
b. High School Assistant Principal
c. Junior High Principal
d. Elementary Principal
e. School Board Member
f. Parent Delegate from the High School
g. Parent Delegate from each Junior High
h. Parent Delegate from each Elementary School
i. District Assessment Coordinator (if different from “a.” above)
j. Gifted and Talented Teacher
k. Director of Special Services
l. Community Member

5. Translation services should be provided to the extent appropriate and practicable.

6. The Advisory Committee shall meet the following timeline each year:

   Month: Organizational meeting of the Committee to review the authorizing legislation and the roles and responsibilities of the Committee as determined by the School Board.

   Month(s): Agree on the process to be used. Become familiar with the instruction and curriculum of the cycle content area.

   Month(s): Review evaluation results and prepare recommendations.

   Month: Present recommendations to the School Board for its input and approval.

E. Assessment Committee. A committee of professional staff shall develop a plan for assessment of student progress toward Literacy by Grade 3, the Graduation Standards, as well as program evaluation data for use by ESAC to review instruction and curriculum, cultural competencies, including cultural awareness
and cross-cultural communication, and student achievement at the school site. This plan shall annually be approved by the School Board.

F. **Reporting.** Consistent with Minn. Stat., the School Board shall publish a report in the local newspaper with the largest circulation in the district, by mail, or by electronic means on the School District website. The School Board shall hold an annual public meeting to review and revise, where appropriate, student achievement goals, local assessment outcomes, plans, strategies, and practices for improving curriculum and instruction and cultural competency and efforts to equitably distribute diverse, effective, experienced, and in-field teachers, and to review School District success in realizing the previously adopted student achievement goals and related benchmarks and the improvement plans leading to the world’s best workforce. The School Board must transmit an electronic summary of its report to the Commissioner in the form and manner the Commissioner determines. The School District shall periodically survey affected constituencies in their native languages, where appropriate and practicable, about their connection to and level of satisfaction with school. The School District shall include the results of this evaluation in its published reports and in its summary report to the Commissioner.

V. **ANNUAL REVIEW**

This policy will be reviewed annually by the School Board.

Adopted: April 28, 2011

Revised: December 5, 2017